

CentraCare Health

## DigitalCommons@CentraCare Health

---

Annual Report

CentraCare Health Publications (Newsletters,  
Annual Reports, Etc.)

---

1967

### Annual Report: 1967 Report to the Community

St. Cloud Hospital

Follow this and additional works at: [https://digitalcommons.centracare.com/annual\\_report](https://digitalcommons.centracare.com/annual_report)



Part of the [Organizational Communication Commons](#)

---



**ST. CLOUD HOSPITAL** □

TELEPHONE 251-2700  
ST. CLOUD, MINNESOTA 56301  
1406 SIXTH AVENUE NORTH

OFFICE OF THE  
HOSPITAL ADMINISTRATOR

Dear Friend,

I am pleased to enclose your personal copy of the 1967 Annual Report of Saint Cloud Hospital.

Our purpose in preparing this brochure is to make current, accurate information about Saint Cloud Hospital available to community leaders like yourself. We feel it is most important that you have the opportunity to become better informed about an institution that is truly your hospital serving the entire community. We hope that the report will accomplish this purpose and that after you have studied it, you will place it in a location where others may read it (office reception area, waiting room, etc.)

Thank you for your interest and support.

Sincerely yours,

Gene S. Bakke  
Administrator



# ST-CLOUD-HOSPITAL

SAINT  
CLOUD  
HOSPITAL

SAINT CLOUD, MINNESOTA



ANNUAL  
REPORT  
FOR THE  
1967  
FISCAL  
YEAR





“AS WE LOOK BACK upon our last fiscal year in which we witnessed a most successful conclusion to nine years of service to Saint Cloud Hospital on the part of Sister Jameen, our previous Administrator, it strikes me as appropriate that we dedicate this annual report to her in recognition of the major contribution she made to the growth and progress of this institution.”

GENE BAKKE



THIS REPORT covers a highly significant and important span of twelve months in the long history of our hospital.

Much of the actual physical construction of our \$5¼ million building project was completed during the year. It brought rather severe problems in inconvenience to the hospital and medical staffs and for the public, but we were able, through exceptional cooperation and efficiency, to render increased services and to do so with no reduction in the quality and thoroughness of these services.

Modernization of our physical structure was paralleled during the year by modernization of our personnel and administrative structure. The new administrative organization, which involves the participation of more of our key people in management on a “team” basis, has functioned remarkably well and has enjoyed exceptional support from our medical staff. This step, coupled with the broadening of our Governing Board to include greater representation of the general public, has greatly implemented the objectives of the Sisters to make the hospital an institution of genuine community character.

Today, after the most careful evaluation and with clear indications of the public’s future requirements, we are about to undertake the very-first appeal to the public for funds to assist in building still finer and more complete facilities. These will include a new wing to house an extended-care and rehabilitation unit, plus remodeling of the balance of our existing building and the addition of new service areas. Our Development Campaign will seek contributions approximating one-fourth of the total cost of this second phase of our expansion.

The attainment of this goal in the year ahead will require unusual effort, support and sacrifice on the part of many people. I am deeply proud that we already have much evidence that we can anticipate success in this earnest purpose to keep Saint Cloud Hospital one of America’s finest.

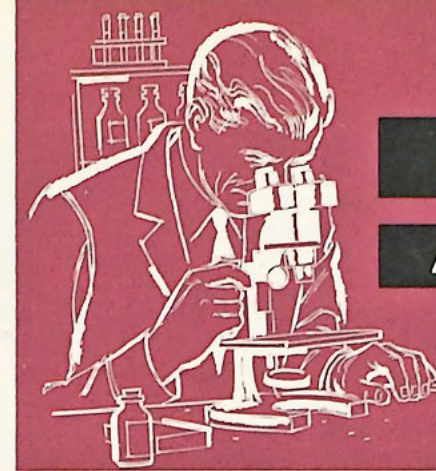
Sincerely,

Gene S. Bakke, Administrator



“THIS IS A TIME calling for courage to recognize and meet the challenge made by the rapid advance of medical science in the care of the sick. It is our sincere conviction that the joining of laymen and Sisters in the structure of the hospital will unite us more closely in our efforts to meet the complex health needs of our community and in our Christian commitment to the sick.”

MOTHER HENRITA, O.S.B.  
President, Board of Trustees



## BASIC FACTS

### ABOUT THE 1967 HOSPITAL YEAR

They add up to another year of substantial growth in services and in persons served.

### A THREE YEAR COMPARISON

	1967	1966	1965
TOTAL IN-PATIENTS ADMITTED	14,856	14,675	14,235
TOTAL OUT-PATIENTS SERVED	26,945	26,008	18,962
SURGICAL OPERATIONS PERFORMED	9,130	8,829	8,872
ANESTHETICS, OPERATING ROOM & X-RAY	5,277	4,849	4,749
LABORATORY PROCEDURES	282,855	260,180	247,141
PHYSICAL THERAPY TREATMENTS	30,921	27,795	22,042
PRESCRIPTIONS & DRUG ORDERS	299,462	285,000	277,839
MEALS SERVED TO PATIENTS	271,033	256,697	269,246
AVERAGE DAILY IN-PATIENTS	297	287	257
FULL-TIME PERSONNEL	674	610	523

### OTHER ENTRIES OF INTEREST IN THE RECORD FOR 1967

#### NEW CITIZEN DEPARTMENT

Male Babies 997  
Female Babies 894  
Twin Births 23  
Largest Baby 11 lbs., 14½ oz.  
Smallest Baby 2 lbs., 4½ oz.



### STUDENTS IN THE HOSPITAL'S SCHOOLS

School of Nursing 146  
School of X-Ray Technology 21  
School of Medical Technology 12  
School of Anesthesia 7



## MORE FACTS IN BRIEF

Pertinent To  
The '67 Year

MALE PATIENTS:  
6993

FEMALE PATIENTS:  
9758

PATIENTS FROM  
ST. CLOUD:  
7398

PATIENTS FROM  
OUTSIDE CITY:  
9353

AVERAGE STAY,  
IN-PATIENTS:  
6.9 Days

AVERAGE STAY,  
NEWBORNS:  
3.9 Days



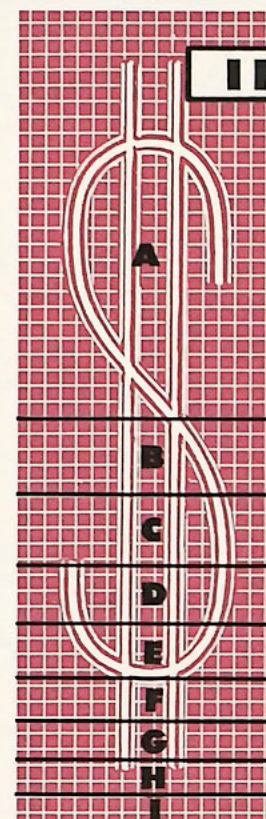
### THE HOSPITAL'S DEDICATED VOLUNTEERS:

Women's Auxiliary,  
4268 Hours

Candy-Strippers,  
10,871 Hours

## FINANCIAL REPORT

FOR THE FISCAL YEAR ENDED JUNE 30, 1967



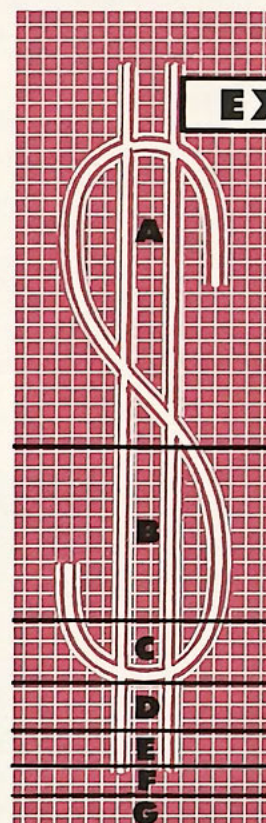
### INCOME

- A. 50% From Nursing Care, Dietary and Room Service
- B. 10% From Radiology
- C. 10% From Laboratories and Blood Bank
- D. 9% From Operating and Delivery Rooms
- E. 8% From Drugs and Medications
- F. 4% From Anesthesia and Oxygen
- G. 4% From Medical Supplies
- H. 3% From Physical Therapy
- I. 2% Miscellaneous Income

Entered for Services to Patients ... \$5,243,800  
Less Free Care and Allowances ... 375,300  
NET INCOME FROM PATIENTS \$4,868,500

#### OTHER INCOME:

Tuition & Fees of Students ..... \$ 139,500  
Miscellaneous Sources ..... 185,900  
TOTAL NET INCOME ..... \$5,193,900



### EXPENDITURES

- A. 60% For Personnel Salaries and Costs of Other Benefits
- B. 25% For Supplies and Services
- C. 7% For New Facilities & Equipment in Present Building
- D. 4% For Wholly New Facilities
- E. 2% For Depreciation
- F. 1% For Maintenance
- G. 1% For Account Losses

Personnel Salaries & Fringe Benefits \$3,130,500  
Supplies & Services ..... 1,322,100  
New Equipment & Improvements .. 338,300  
New Hospital Facilities ..... 219,400  
Depreciation ..... 116,800  
Maintenance & Repairs ..... 41,500  
Uncollectible Accounts ..... 25,300  
TOTAL ALL EXPENDITURES ... \$5,193,900

## 1967 MILESTONE

## REORGANIZATION In ADMINISTRATION

After long years of virtually total responsibility for the management and operation of Saint Cloud Hospital, the Sisters of Saint Benedict have in recent years sought to involve in the administration of the Hospital more lay personnel of professional qualifications, and to develop a broader participation of the public's representatives in the hospital's programs and policies.

This objective was substantially achieved during the past year with the appointment of Gene Bakke as Administrator, and with the subsequent reorganization of the administrative family to place each department of the hospital under the direction of a specifically qualified individual.

During the same year, three new lay-members, respected leaders in the community, were appointed to the Hospital's Board of Trustees.

While the Sisters continue their tradition and contribution as the sponsors of the hospital, Saint Cloud Hospital is today directly linked to the public it serves, with administrative functions in the hands of people of specific professional competence.



### BOARD OF TRUSTEES

In the picture, left to right:

B. Howard Flanagan  
Sister Mary Patrick, O.S.B.  
Dr. E. M. LaFond, Vice President  
Mother Henrita, O.S.B., President  
Gene Bakke, Administrator  
Mother Richarda, O.S.B.  
Sister Clyde, O.S.B., Secretary-Treasurer  
(Missing from the photograph is Edward A. Zapp, Trustee.)

### ADMINISTRATIVE STAFF

In the picture, left to right:

Sister Paul Revere, O.S.B.,  
Assistant Administrator  
Harry J. Knevel,  
Assistant Administrator  
Gene Bakke, Administrator  
Dr. Thomas G. Murn, Chief of Staff  
John Seckinger, Controller  
Thomas J. McLaughlin,  
Administrative Assistant  
Sister Colleen Haggerty, O.S.B.,  
Administrative Assistant





## 1967 MILESTONE

### FIRST EXPANSION PROJECT NEARING COMPLETION

### SECOND MAJOR EXPANSION READY FOR DEVELOPMENT

The photographs tell a graphic story. In the 1965 annual report, the enlarged hospital shown in the picture at the left was presented as a "dream for the immediate future." That dream now approaches realization; the basic construction is in its final stages on the extensive new wing annexed to the South or right side of the original hospital building.

As this new wing was being built, it became apparent that still another "dream for the future" had become an urgent need if the hospital was to be completely capable of serving its region as a complete source of modern care. The lower picture now depicts, in model form, the further expansion of the hospital which is now projected and which will be implemented by the Development Campaign to be submitted to the public early in 1968. This new building, which will provide the finest facilities for extended patient-care and rehabilitation services, will literally assure "total" hospital treatment for the people of Central Minnesota.

One goal is about to be accomplished; another now challenges us . . . both vital milestones in the progress of our health-care resources.



## Background For The Approaching Development Campaign A SUMMARY OF THE HOSPITAL'S HISTORY & GROWTH

In September, 1885, Dr. A. C. Lamothe Ramsay opened to the public the first hospital in St. Cloud. Because the hospital took too much time from his practice, Dr. Ramsay persuaded the Sisters of the Order of St. Benedict at St. Joseph to take over the hospital work.

Mother Scholastica subsequently went to St. Cloud and contracted to make adjustments in a newly-erected building on Ninth Avenue north just purchased from Mr. Kropp for \$2,000. On February 25, the new St. Benedict's Hospital was dedicated. At a reception in the afternoon, physicians from St. Paul, Little Falls, Sauk Centre, and St. Cloud were present together with public officials. (This original brick building standing next to St. Raphael's Home on Ninth Avenue was recently razed.)

A newspaper report said, "The main part of the building is 34 feet by 36 feet and is three stories high . . . at the left of the main entrance is the reception room; the next adjoining room which is especially lighted by a bay window serves as the operating room. Back of this is a patients' room. The patients will be under the care of four Sisters." Despite such encouraging publicity, only two patients were received the first month and eight the second. The Sisters feared their new project was to be a failure.

Then, on April 14, 1886 a cyclone swept over the city and neighboring towns, injuring hundreds and killing many. The hospital was one of the few structures left intact. For forty-eight hours the Sisters toiled, until relief finally came from near-by towns and from the Twin Cities. As a result, the Sisters gained spontaneous praise from the public. This catastrophe did much to break down local prejudice against hospitals in general and against Sisters as nurses. At the close of the second year of service the number of patients admitted reached the 400 mark.

By the end of the third year, 1889, the number of patients using St. Benedict's Hospital had increased to such an extent that the Sisters were faced with the need for larger quarters and an increased staff. John Coates and Daniel H. Freeman offered them, as a gift, five acres of land on the east side of the Mississippi near the state reformatory. City officials and local businessmen assured the Sisters that a bridge, road and streetcar line would be built to connect the hospital with the main community west of the river.

The new hospital was completed in May, 1890, and named St. Raphael's Hospital. The new operating room was the pride and joy of the Sisters and medical staff. The surgical table, designed by Dr. Ramsay and constructed of iron and steel, cost \$31.

After seven years of vainly waiting for the promised transportation facilities, the nurses and doctors concluded that the hospital must be moved back to the city proper. For the third time the Sisters took up the burden of financing a hospital building without public help. In 1900, they erected, on the old site of the first hospital on Ninth Avenue, a plain brick structure large enough to accommodate fifty patients.

By 1928 a hospital which had been adequate for the city in 1900 had become wholly inadequate for the broadened area. To meet the new and expanded needs the Sisters erected their fourth local hospital building, which became the present St. Cloud Hospital.

In its 82 years as a vital part of the greater St. Cloud community, St. Cloud Hospital has uninterruptedly provided patient-care for persons in all walks of life and of all creeds.

It was apparent several years ago that with the growth of the hospital's expanded service area, and with notable progress in medical science, additional facilities were imperative. In 1964, the hospital consultant firm of Herman Smith, M.D. was retained to prepare a master plan. The Minnesota State Health Department and the consultants determined that there was an urgent need for expansion of ancillary departments of the hospital and an extended care and rehabilitation facility for 80 to 100 beds.

On an average, St. Cloud Hospital has received more than 3,500 persons each month. If you have wondered why patients are sometimes seen on carts in corridors, not only at St. Cloud but in hospitals across the nation, the reason is obvious and simple—available space has not grown with the growth in public need and demand. For this reason, to provide additional beds and the most advanced facilities, St. Cloud Hospital is now finishing a \$6,000,000 addition.

In the short time since the master plan was prepared, demands have greatly increased. Prior to July, 1966, when Medicare went into effect, 28% of the patients were 65 years of age or more. Now 37% of the patients are over 65.

A year ago, the Board of Trustees of the hospital emphasized the obvious need for an extended care and rehabilitation center where elderly patients could be better cared for. It would also open up presently occupied long-term beds for short-term acutely-ill patients.

Since the financial and borrowing capacity of the Sisters of the Order of St. Benedict had been committed for the new south wing, they met with a group of community leaders to explore other avenues for development of a new wing on the north side of the hospital. As a result, the St. Cloud Hospital Extended Care and Rehabilitation Facility was chartered as a non-profit corporation by the Secretary of State in March, 1967.

This new non-profit corporation helped evolve the forthcoming Development Campaign which will undertake the building of the new North wing. The Minnesota Board of Health has already approved a Federal grant of \$546,000 to this corporation. The total estimated cost of the proposed new North wing, plus remodeling of the present or "old" building, will approach four million dollars.

Simultaneous with the future construction of the new North wing of the hospital will be the erection of an entirely-new, modern facility in St. Cloud for the Central Minnesota Mental Health Center. While the latter is not directly associated with the hospital, its services will be coordinated with the new hospital addition which will include a 30-bed Psychiatric unit. This will enable a coordination of the Mental Health Center and the hospital for hospitalized patients receiving therapy and consultation from the Center staff.

Architects have established that the total cost of the hospital's new, nearly-ready South wing, plus the proposed new North addition, plus renovation of the existing hospital, plus the cost of the planned new Mental Health Center, will add up to \$9,800,000. Of this whole cost, approximately \$8,300,000 will be funded by the institutions and governmental grants, with only \$1,500,000 required or sought through public response to the Development Campaign. A successful campaign will assure to all the citizens of Central Minnesota the most complete and effective facilities for medical, hospital and mental-health care attainable.



## THE MEDICAL STAFF



### OF SAINT CLOUD HOSPITAL

Alden, Dr. C. W.  
Autrey, Dr. W. A.  
Ballantine, Dr. J. J.  
Bancroft, Dr. B. R.  
Barnett, Dr. A. J.  
Bauman, Dr. J. C.  
Baumgartner, Dr. F. J.  
Belshe, Dr. J. C.  
Bendix, Dr. L. H.  
Berger, Dr. P. R.  
Beuning, Dr. J. B.  
Bozanich, Dr. M.  
Brattensborg, Dr. H.  
Brigham, Dr. C. F.  
Broker, Dr. H. M.  
Brown, Dr. F. T.  
Cesnik, Dr. R. J.  
Cumming, Dr. R. J.  
Dedolph, Dr. T. H.  
Donaldson, Dr. C. S.  
Dziubinski, Dr. E. H.  
Espelien, Dr. A. D.  
Gaida, Dr. J. B.  
Goehrs, Dr. G. H.  
Halenbeck, Dr. P. L.  
Harbaugh, Dr. J. T.  
Heckman, Dr. D. C.  
Evans, Dr. L. M.  
Hedenstrom, Dr. P. H.  
Held, Dr. W. J.  
Higdon, Dr. D. A.  
Hughes, Dr. B. J.  
Jaeger, Dr. D. E.  
John, Dr. B. L.  
Jones, Dr. R. N.  
Kelly, Dr. James H.  
Kelly, Dr. John F.  
Kline, Dr. J. F.  
Koenig, Dr. R. P.

Koop, Dr. H. E.  
Koop, Dr. S. H.  
Kvistberg, Dr. G. K.  
LaFond, Dr. E. M.  
Loeb, Dr. G. L.  
Loes, Dr. L. A.  
Luby, Dr. T. H.  
McDowell, Dr. J. P.  
McNamara, Dr. J. P.  
Mathison, Dr. R.  
Moran, Dr. P. T.  
Murn, Dr. T. G.  
Mueller, Dr. R. B.  
Murray, Dr. R. A.  
Neils, Dr. V. E.  
O'Keefe, Dr. J. P.  
Olinger, Dr. J. N.  
Petersen, Dr. R. T.  
Phares, Dr. O. C.  
Raetz, Dr. S. J.  
Richards, Dr. W. B.  
Ritchie, Dr. D. A.  
Rozycki, Dr. A. T.  
Salk, Dr. R. J.  
Schmitz, Dr. E. J.  
Sisk, Dr. H. E.  
Slanga, Dr. R. A.  
Smith, Dr. J. W.  
Sommers, Dr. S. D.  
Stahn, Dr. L. H.  
Stiles, Dr. C. P.  
Stoltz, Dr. R.  
Thienes, Dr. R. L.  
Thuringer, Dr. C. B.  
Veranth, Dr. L. A.  
Wenner, Dr. W. T.  
Wittrock, Dr. L. H.  
Zeleny, Dr. L. H.

### THE HOSPITAL MAINTAINS THESE MEMBERSHIPS AND AFFILIATIONS:

- AMERICAN HOSPITAL ASSOCIATION
- MINNESOTA HOSPITAL ASSOCIATION
- CATHOLIC HOSPITAL ASSOCIATION
- MINNESOTA CONFERENCE OF CATHOLIC HOSPITALS
- MINNESOTA HOSPITAL SERVICE ASSOCIATION
- NATIONAL CONFERENCE OF CATHOLIC CHARITIES
- ST. CLOUD CHAMBER OF COMMERCE
- CENTRAL MINNESOTA PLANNING COUNCIL FOR HEALTH FACILITIES AND SERVICES

Fully Accredited by the  
Joint Commission of Accreditation of Hospitals  
Licensed by the State of Minnesota  
Hospital Schools nationally approved.

### HOSPITAL CHAPLAINS:

Rev. P. Riley  
Rev. A. Piekarski



Sharing in the 1968 Development Campaign will be the Central Minnesota Mental Health Center. Architect's design is shown above for the proposed new Center which will be constructed on a site reserved in North Saint Cloud.